BRAZILIAN ASSOCIATION OF REAL ESTATE LOANS AND SAVINGS COMPANIES



Real Estate Credit in Brazil

Sound Housing Finance Around the World



JOINT CONGRESS



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- 2 Economic Scenario
- **3 Real Estate Credit in Brazil**
- 4 Default Rates
- **5 Sources of Funding**
- 6 Banking Sector/ Marketing
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Introduction





Founded 1967

Mission

To contribute to building a solid and stable real estate credit system

Purpose

To foster the enhancement of the Housing Finance System and the Brazilian Financial System

Introduction



Brazil

- ✓ Land area: 8,5 million km² (5th largest land area)
- Population: 191 million (world's 5th largest)
- ✓ 2012 GDP: R\$ 4,40 trillion (world's 6th largest economy)
- ✓ Urban population: 84.4%
- ✓ Population growth:
 2000 to 2010: 1.2% p.a.
- Number of households: 67,6 million



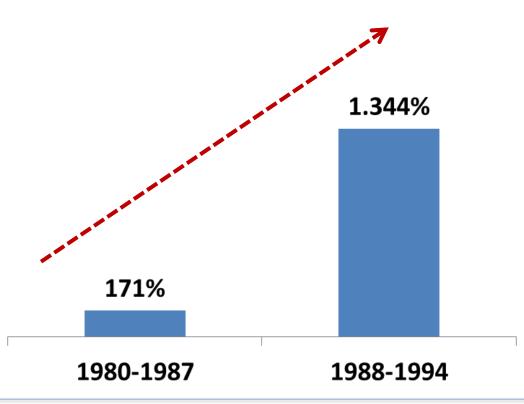
Economic Scenario Pre-1994 X Post-1994



<u>Pre-1994</u>:

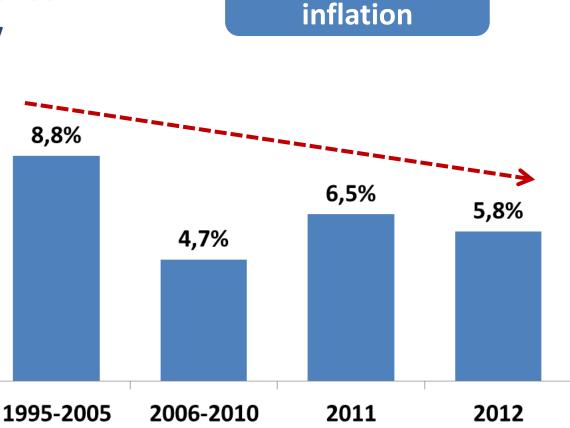
- Monetary instability
- Legal uncertainty
- High interest rates
- Low economic growth
- Shortage of credit





<u>Post-1994</u>:

- Inflation under control
- Legal certainty
- Declining interest rates
- Fiscal responsibility
- Economic growth
- Abundant credit



Average annual

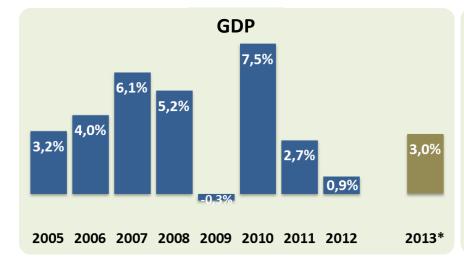




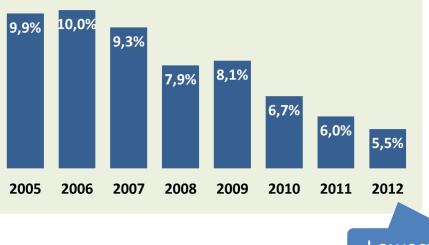
Current Economic Scenario

Macroeconomic Environment

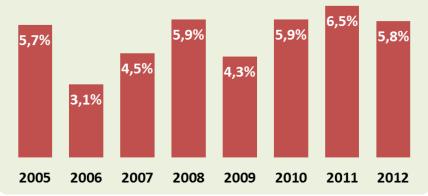


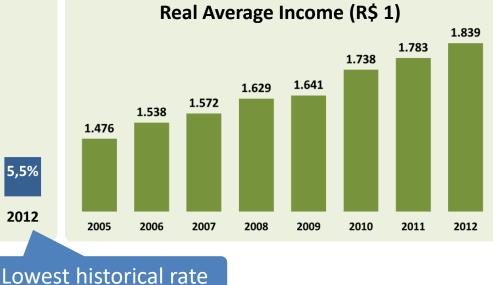


Unemployment - Average Rate



Consumer Price Index – Broad Concept

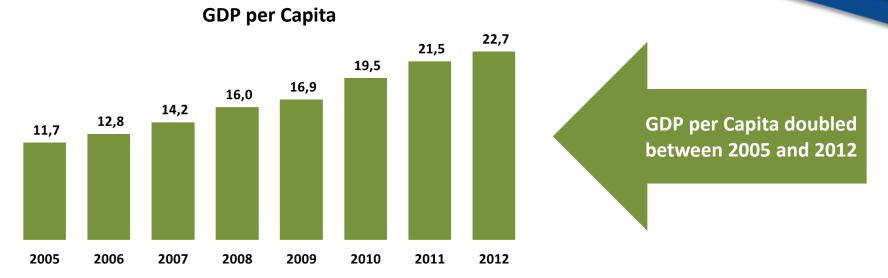




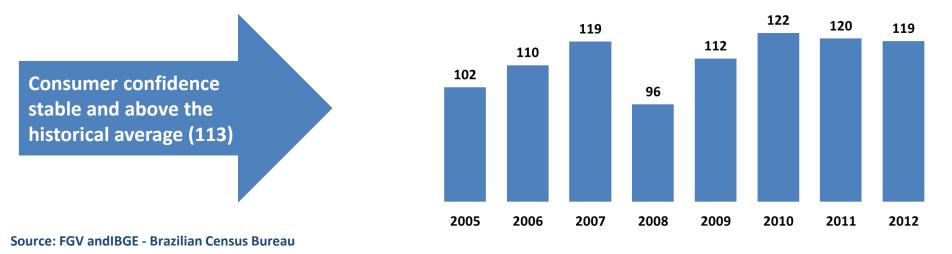
Source: Brazilian Central Bank and IBGE - Brazilian Census Bureau

GDP Per Capita (R\$ Thousands) and Consumer Confidence





Consumer Confidence

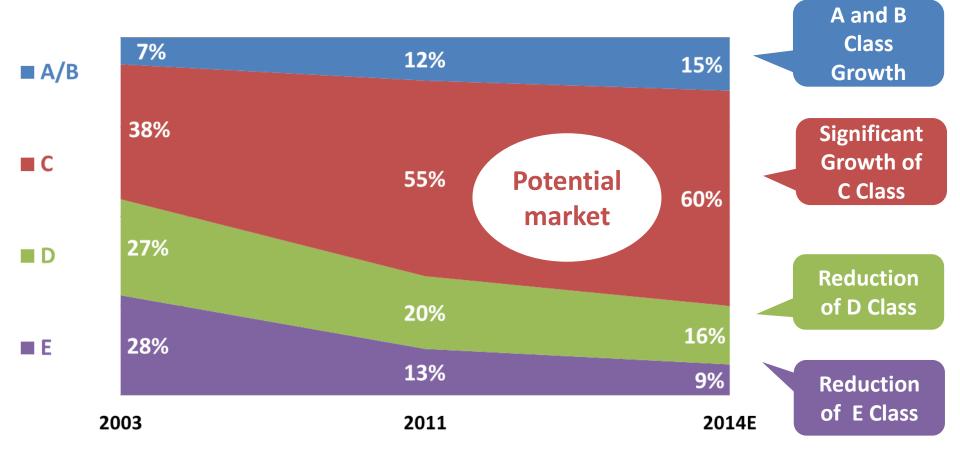




Economic Scenario Positive Spin-off



Improved socioeconomic conditions



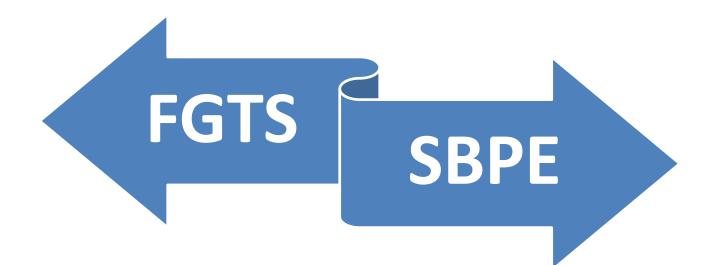
Source: FGV



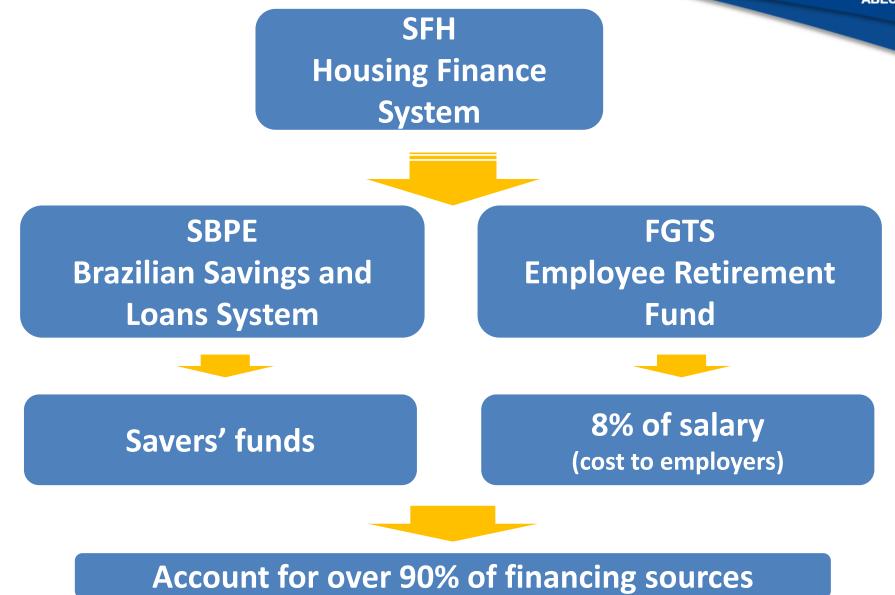
Real Estate Credit in Brazil



Primary sources of funding

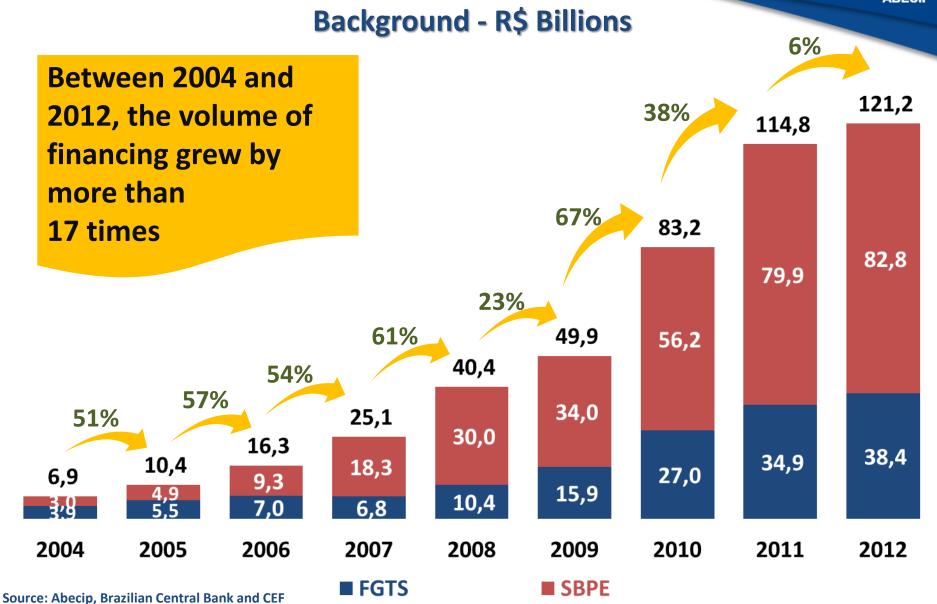




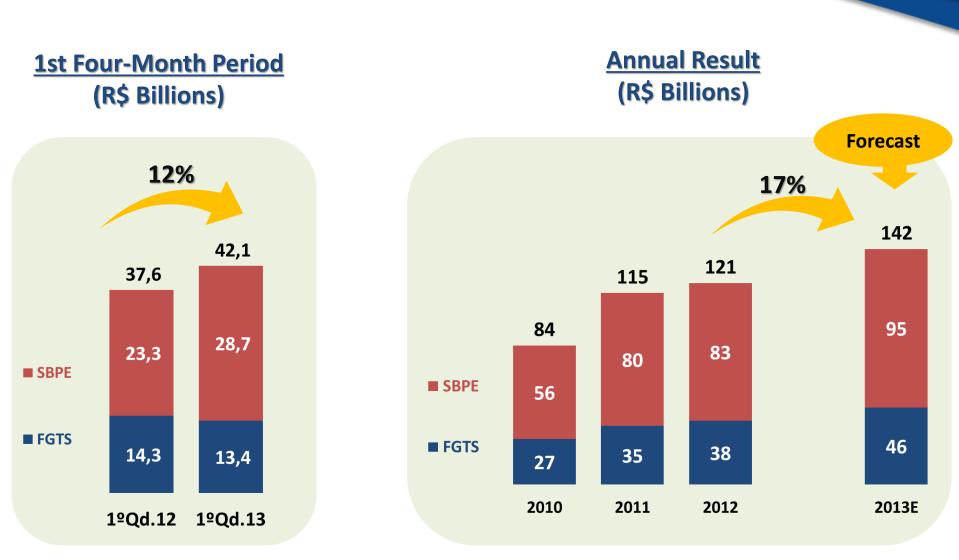


Financing sources - Funding from Savings (SBPE) and FGTS



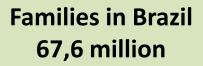






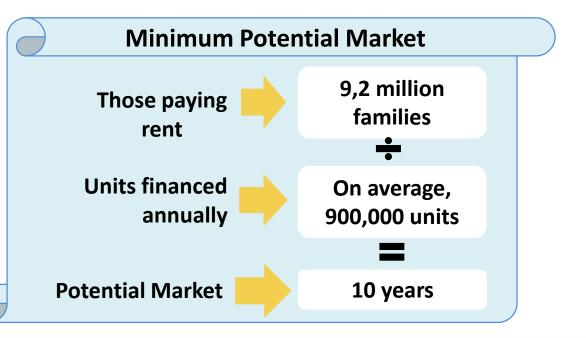
Source: Abecip, Brazilian Central Bank and CEF





9,2 million families pay rent

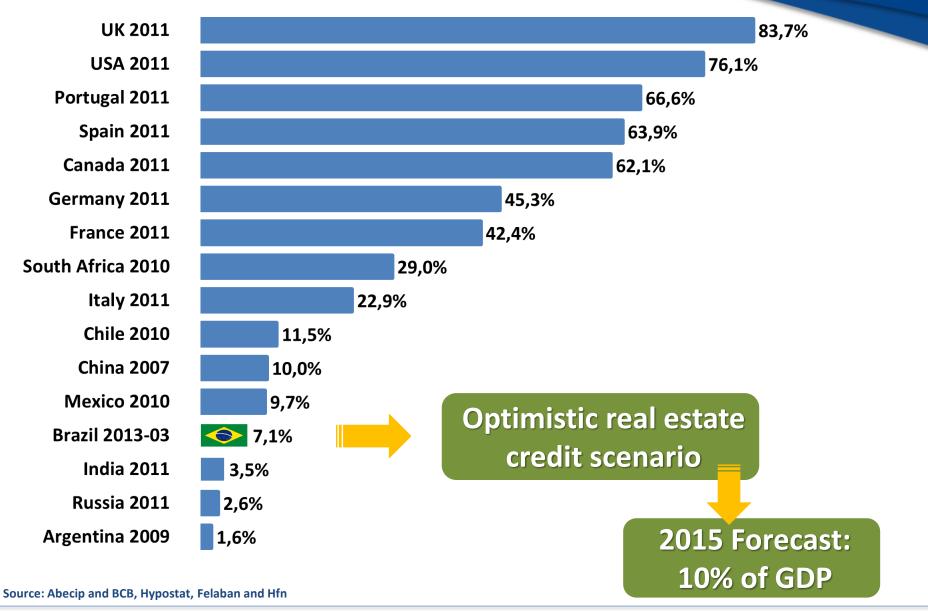
Brazil 2011	
Marriages	1,03 million
Divorces	0,28 million
Total	1,31 million



Source: Abecip and IBGE - Brazilian Census Bureau

Real Estate Credit x GDP (% Share)



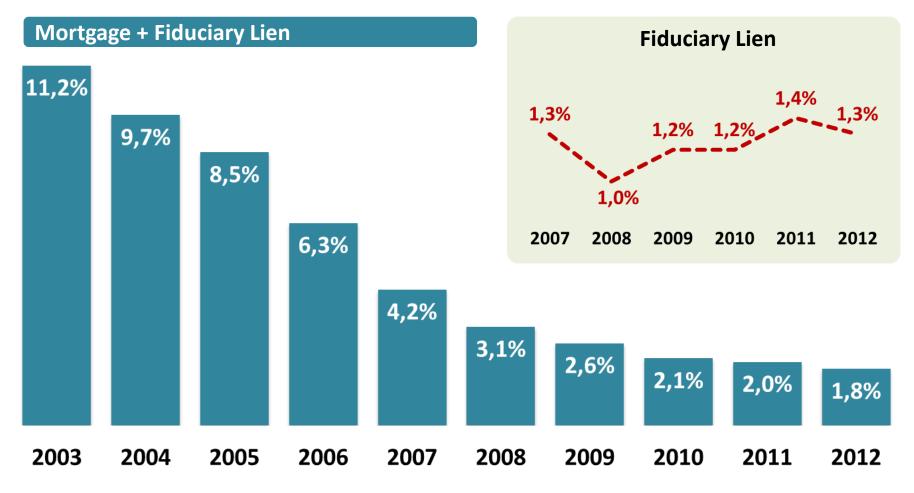




Default Rates



Financing funded from Savings Contracts more than 90 days past due (%)



Source: Abecip and Brazilian Central Bank



Reasons for low level of defaults

- ✓ Maximum income commitment: 30%
- Maximum LTV: 80%
- ✓ Average LTV: 64%
- ✓ Guarantee: Fiduciary Lien
- ✓ Banks are conservative when granting loans
- ✓ Each development is a SPE

Source: Abecip and Brazilian Central Bank



Sources of Funding for Real Estate Financing



Traditional Sources:

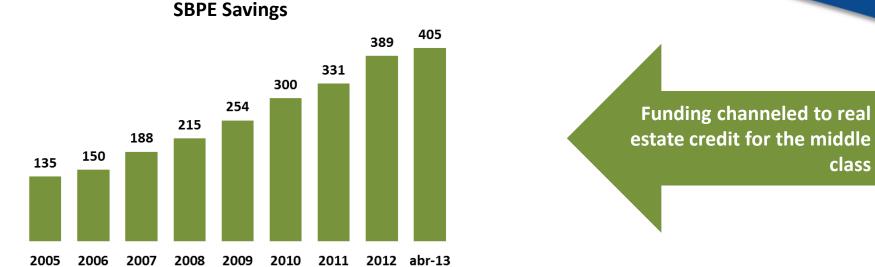
- ✓ SBPE Savings
- ✓ FGTS (Employee Retirement Fund)

New Sources:

- ✓ CRI (Real Estate Receivables)
- ✓ LCI (Real Estate Letters of Credit)
- ✓ Real Estate Funds
- ✓ LFI (Covered Bond) under development

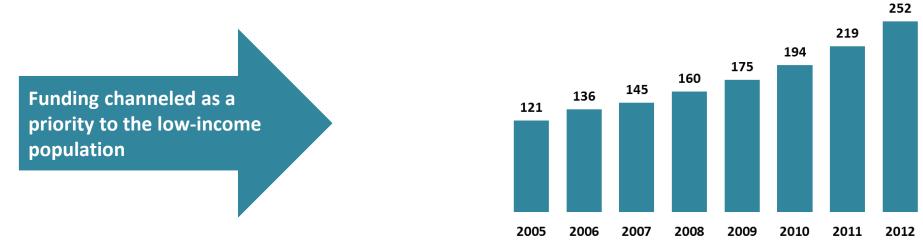
Traditional Sources for Housing - R\$ Billions





class

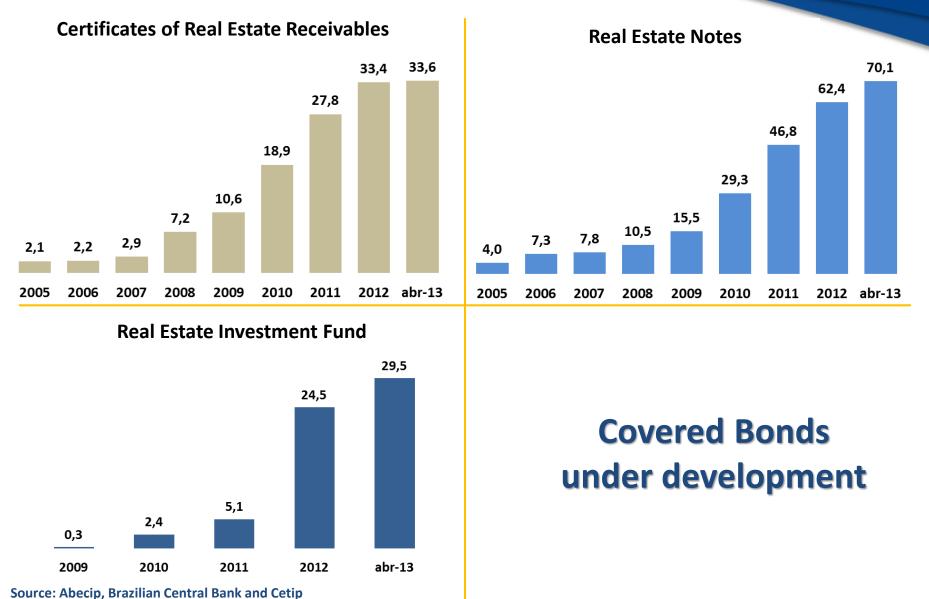
FGTS



Source: Abecip, Brazilian Central Bank and Cetip

New Sources of Funding for Housing - R\$ Billions





New Sources of Funding for Housing – ABECIP Proposal

LFI



Covered Bonds (in Brazil)

Similar to the European CB

Easily tradable (foreign investors)



Banking Sector



Selected Features

Brazilian banks have nationwide presence

- ✓ Over 97,000 service outlets (excluding ATMs)
- Extensive use of credit and debit cards
- Used for payment of different types of services, expenses, taxes and utility bills

Widespread use of electronic services:

- Internet, call centers, mobile devices and chat
- Simulation and contracting of loans
- Financial education and rational use of credit

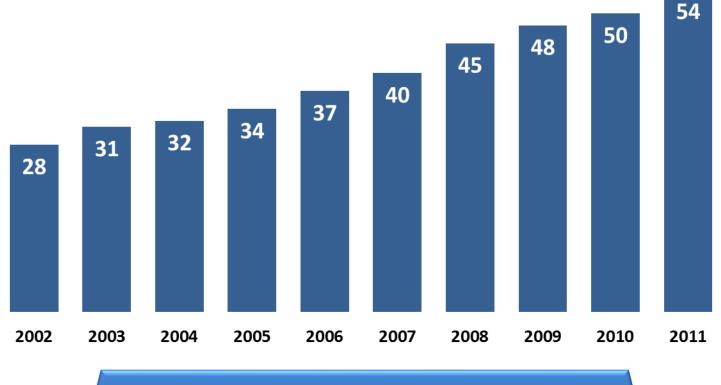
Development of strong relationships with clients and insights into their credit behavior

Banked Population



54 million people in Brazil use banks

- 30% of the total population
 - 60% of the economically active population



Increase due to upwardly mobile C and D classes

Source: Brazilian Central Bank and Brazilian Banks Federation - Febraban



- ✓ Macroeconomic stability
- ✓ Inflation targeting system
- ✓ Flexible currency rate
- ✓ High international reserves: US\$ 379 bi (Apr/13)
- ✓ Fiscal responsibility law
- Central Bank has huge resources to control and supervise the financial system
- Modern Brazilian Financial System
- Highly-capitalized banks

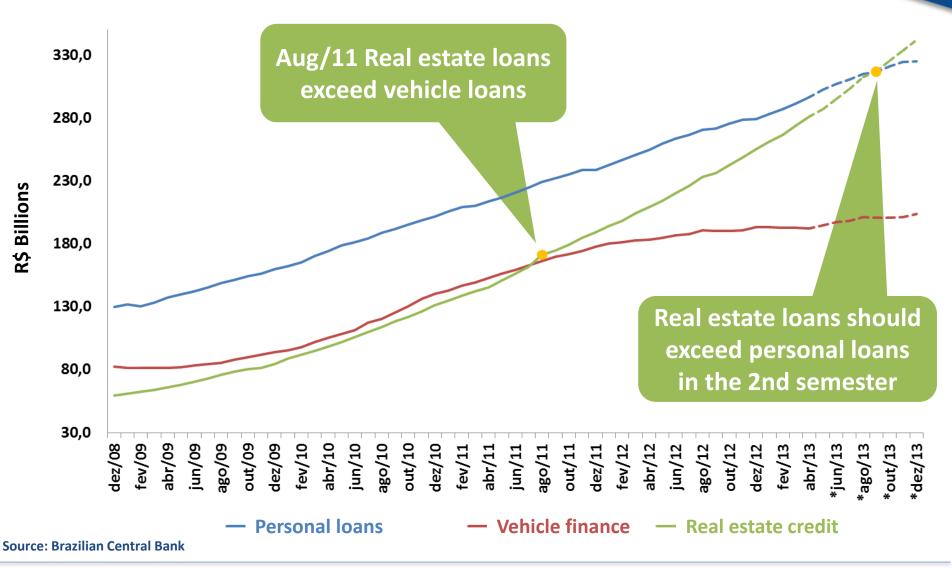


Past Present **Banks'** Strategy Interest in

real estate credit - Adverse economic conditions

- Stagnated real estate credit
- Favorable economic conditions
- Real estate credit with much room to grow
- Accounts for only 7.1% of GDP
- Banks focusing on real estate credit
- Construction finance (developers)
- Financing for off-the-shelf units for individuals
- Low default rates
- Long-term credit 🖒 long-term relationship
- Cross-selling







Bank Marketing and Modus Operandi



1 - Prospecting

- Alliances with developers and brokers
- Convenient service
- Pre-assessed guarantee bank
- Integrated business

2 – Offering credit

- Through all channels
- Customized to client's requirements

- 4 Retaining clients
- Customer loyalty
- Incentive schemes in the relationship

- 3 Strengthening relationships and making them profitable
- Scheduled approach to offer new business
- After-sales service

Client

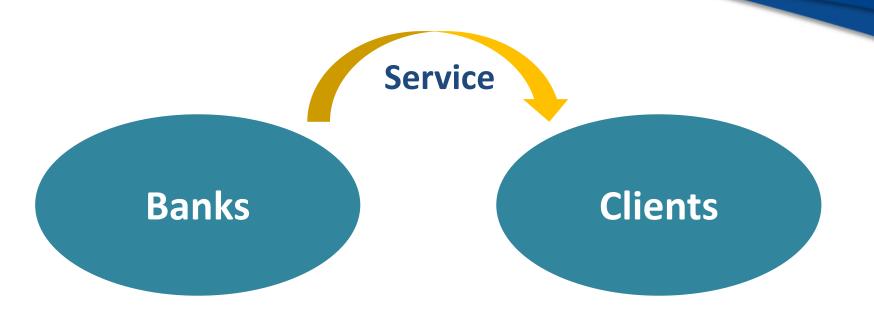
Source: CEF - Federal Savings Bank



Lower costs and speed of response in real estate credit

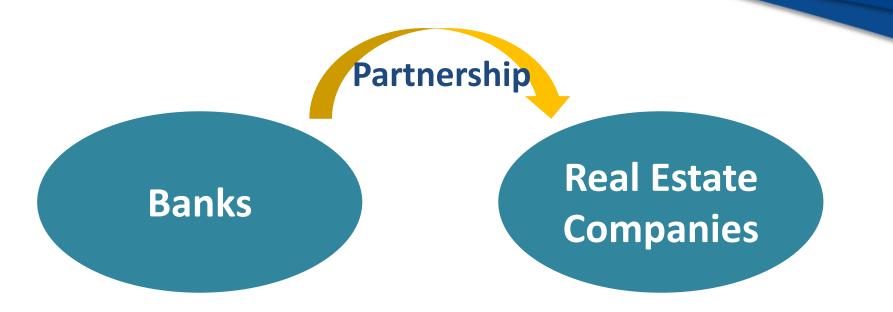
- Creating the "document processing plant"
- ✓ Rationalizing red tape
- Agility in credit analysis and approval
- ✓ CET: Effective Total Cost (BC) "transparency"
- Boosting relationship with client (Cross-selling)
- Capillarity of the service network
- Providing a good customer experience
- Virtual environment for the entire transaction





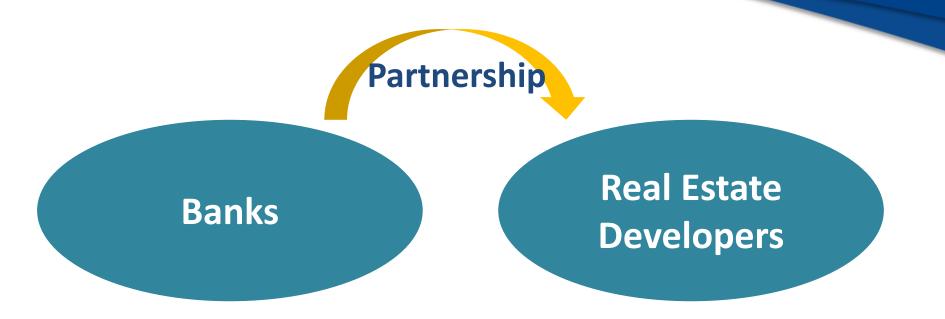
- Managers and real estate credit specialists who attend to clients in the branches
- Segmentation by income level (differentiated environment)
- ✓ Wide availability of branches (capillarity)





Banks put together teams of real estate credit specialists to attend to clients of real estate companies

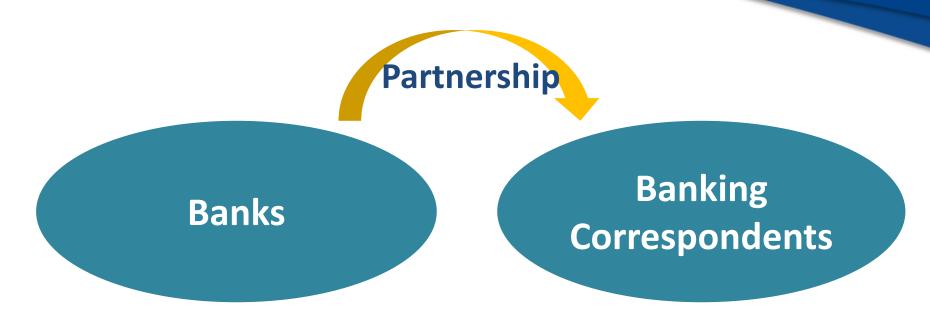




Banks finance:

- The developer during the construction phase
- The buyer of the completed property

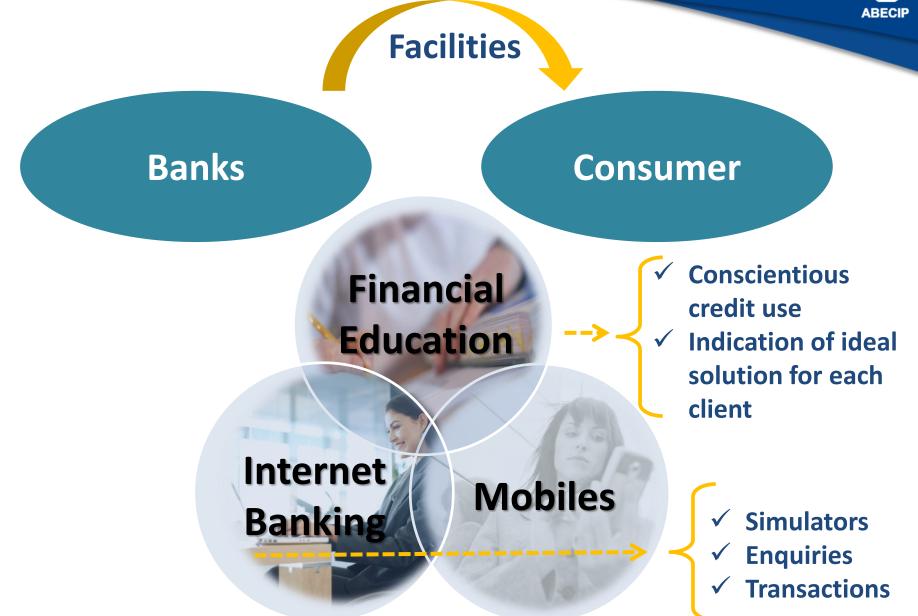




 Banks hire companies to handle the bureaucratic credit process (speed of the process)

Bank Marketing and Modus Operandi





Advances & Improvements



In services at branches, the internet and call centers

In communications about products and services

Education for conscientious consumption

In CSU and ombudsman management

In relationships with consumer protection entities and regulatory bodies

In team alignment and qualification

Source: Febraban, prepared by Abecip



Professional Qualification





Conclusion



Strong Growth Prospects

Stability of macroeconomic indicators

Optimism with growth of real estate credit

Real estate credit as a lever for retaining clients and cross-selling

Strategy

- Focus on the client

- Sustainable growth

Speedy service

Knowledge of the client's credit habits

Qualified service network

Financial education

Easily understood products

Segmentation of customer service



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Thank you

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